GAO Highlights

Highlights of GAO-25-107795, a report to the Committee on Oversight and Government Reform, House of Representatives

Why GAO Did This Study

Each year, the federal government spends more than \$100 billion on IT and cyber-related investments. Of this amount, agencies have typically reported spending about 80 percent on operations and maintenance of existing IT. This includes maintaining legacy systems that can pose significant challenges, such as increased costs and cybersecurity vulnerabilities.

In June 2019, GAO identified 10 critical federal legacy IT systems that were most in need of modernization. As of February 2025, agencies have completed three of the 10 modernizations. Of the seven remaining modernizations, agencies planned to complete four in the next few years, two in 5 or more years, and one does not yet have a planned completion date established.

GAO was asked to conduct an updated review of federal agencies' current legacy systems. GAO's specific objective for this report was to identify the federal legacy systems most in need of modernization and evaluate plans for modernizing them.

To do so, GAO asked the 24 Chief Financial Officers Act agencies to provide their three legacy IT systems most in need of modernization and obtained a total of 69 systems. GAO scored these systems based on 16 system attributes and associated point values, such as age, vendor support, use of legacy programming languages, degree of cybersecurity risk, and operating costs. GAO ranked the systems based on their scores and selected those with the highest scores.

View GAO-25-107795. For more information, contact Kevin Walsh at walshk@gao.gov.

INFORMATION TECHNOLOGY

Agencies Need to Plan for Modernizing Critical Decades-Old Legacy Systems

What GAO Found

As determined by GAO's review of 69 federal legacy IT systems, the 11 legacy systems most in need of modernization are maintained by 10 federal agencies. These agencies' missions are essential to government operations such as health care, critical infrastructure, tax processing, and national security, and these legacy systems provide vital support to the agencies' missions.

GAO identified 11 legacy IT systems as most in need of modernization (see table 1). Eight of the 11 systems use outdated languages, four have unsupported hardware or software, and seven are operating with known cybersecurity vulnerabilities. For example, both of the Department of the Treasury's selected systems run on Common Business Oriented Language (COBOL) and Assembly Language Code—programming languages that have a dwindling number of people available with the skills needed to support them. In addition, the Environmental Protection Agency's system contains obsolete hardware that is not supported by manufacturers and has known cybersecurity vulnerabilities that cannot be remediated without modernization.

Table 1: The 11 Most Critical Federal Legacy IT Systems in Need of Modernization						
Agency	System nameª	Age of system	Hardware/ software/ operating system(s) supported	Legacy programming language(s) used		
Department of Agriculture	System 1	41	Yes	Yes		
Department of Commerce	System 2 ^b	30	Unknown ^c	No		
Department of Defense	System 3 ^b	60	Yes	Yes		
Department of Energy	System 4	25	Yes	Yes		
Department of Health and Human Services	System 5 ^b	55	Yes	Yes		
Department of Homeland Security	System 6	30	No	No		
Department of the Interior	System 7 ^b	23	No	Yes		
Department of Transportation	System 8	31	No	Yes		
Department of the Treasury	System 9	59	Yes	Yes		
	System 10	51	Yes	Yes		
Environmental Protection Agency	System 11	51	No	No		

Legend: green shade = favorable characteristic, red shade = unfavorable characteristic, and grey shade = unknown characteristic.

Source: GAO analysis of agency data. | GAO-25-107795

^aDue to sensitivity concerns, GAO substituted a numeric identifier for the system names.

^bThis system was previously identified in GAO's 2019 review as one of the federal government's legacy systems in need of modernization (see GAO-19-471 and concurrent limited official use only report GAO-19-351SU).

^cCommerce officials stated that the Census Bureau, National Institute of Standards and Technology, and National Oceanic and Atmospheric Administration manage their own hardware for System 2, and that hardware information was unknown for the Census Bureau.

For the resulting 11 systems, GAO compared the agencies' modernization plans against leading practices. According to government and industry best practices, agencies' documented plans for system modernization should include, at a minimum, (1) milestones, (2) a description of the work, and (3) details regarding disposition of the legacy system. GAO then analyzed agencies' documented modernization plans for the selected systems to determine whether the plans included these elements.

This is a public version of a sensitive report that is being issued concurrently. Sensitive information, such as system names and identifiers, has been omitted.

What GAO Recommends

GAO is making one matter for congressional consideration: Congress should consider requiring major federal agencies to develop modernization plans for their legacy systems that have been identified as most in need of modernization.

In the sensitive report, GAO is also making a total of eight recommendations to seven agencies to ensure that they fully document modernization plans for the selected legacy systems.

Three agencies agreed with GAO's recommendations and three agencies neither agreed nor disagreed. In addition, one agency disagreed with its recommendation and GAO revised it to reflect updated information.

As shown in table 2, agencies had developed modernization plans for nine of the 11 systems. Of the nine systems with plans, three included all three elements of a plan (at Homeland Security, the Interior, and the Environmental Protection Agency), and six did not include all elements of a plan (at Agriculture, Commerce, Health and Human Services, Transportation, and the Treasury). The two systems without plans belonged to Defense and Energy.

Table 2: Extent to Which Agencies' Legacy IT Systems Documented Modernization Plans Included Key Elements

Agency	System nameª	Includes milestones to complete the modernization	Describes the work necessary to modernize the system	Summarizes planned disposition of legacy system	
Department of Agriculture	System 1	Yes – planned completion 2031	No	Partial	
Department of Commerce	System 2	Partial	Partial	Partial	
Department of Defense	System 3	No modernization plan			
Department of Energy	System 4	No modernization plan			
Department of Health and Human Services	System 5	Partial	Partial	Partial	
Department of Homeland Security	System 6	Yes – planned completion September 2026	Yes	Yes	
Department of the Interior	System 7	Yes – planned completion August 2027	Yes	Yes	
Department of Transportation	System 8	Yes – planned completion 2030	No	Partial	
Department of the Treasury	System 9	Partial	Partial	No	
	System 10	Partial	Yes	Partial	
Environmental Protection Agency	System 11	Yes – planned completion December 2028	Yes	Yes	

Source: GAO analysis of agency modernization plans. | GAO-25-107795

Note: Agencies received a "partial" if the element was completed for a portion of the modernization. ^aDue to sensitivity concerns, GAO substituted a numeric identifier for the system names.

The incomplete modernization plans are especially concerning for seven of the systems because they reportedly have modernizations already underway. These seven systems belonged to six agencies: Agriculture, Commerce, Defense, Health and Human Services, Transportation, and the Treasury.

Until agencies fully document modernization plans for critical legacy IT systems, their modernization initiatives will have an increased likelihood of cost overruns, schedule delays, and overall project failure. Project failure would be particularly detrimental not only because of wasted resources, but also because it would prolong the lifespan of increasingly vulnerable and obsolete systems. This could expose agencies and system clients to security threats and potentially significant performance issues. Further, there are likely more legacy systems needing attention beyond what is highlighted in this report.

GAO recommended nearly a decade ago, and has since made it a priority recommendation, that OMB direct agencies to identify legacy systems and/or investments needing to be modernized. OMB has not yet taken action. Given OMB's lack of action, Congress requiring federal agencies to develop modernization plans for critical legacy systems can expedite agencies' efforts.