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Key Issues

About GAO

Multimedia

Speech before the National Association of State Auditors, Comptrollers, and Treasurers (NASACT)

Program for Newly Elected Members of Congress

BY DAVID M. WALKER **COMPTROLLER GENERAL OF THE UNITED STATES** JFK SCHOOL OF GOVERNMENT, CAMBRIDGE MASSACHUSETTS **DECEMBER 5. 2002**

Program for Newly Elected Members of Congress

Serving the Congress: GAO's Strategic Plan Framework

The Nature of GAO's Work

Sources of Requested Work

Annual Performance Measures (1998 and 2002)

GAO's High Risk List

GAO's 2002 Reports

Social Security Reform through Primary Dimensions

GAO/IGs Comparison 2002

Composition of Federal Spending by Budget Function

Composition of Spending as a Share of GDP(1)

Composition of Spending as a Share of GDP(2)

Federal Resources for Health Care by Policy Tool -- FY2000

Performance is Determined by Several Tools & Actors Empowered by Them



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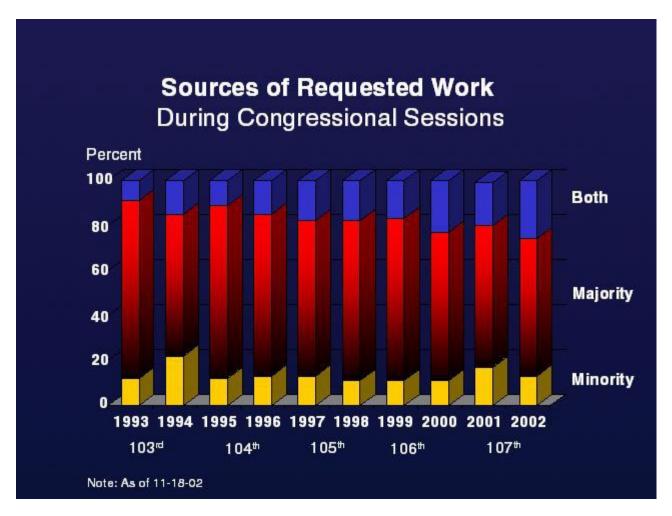














Annual Performance Measures (1998 and 2002)

	Actual	
Performance measure	FY 1998	FY 2002
Financial benefits (billions)	\$19.7	\$37.7
Other benefits	537	906
Past recommendations implemented	69%	79%
Return on investment (ROI)	58:1	88:1
Financial benefits per employee (millions)	\$6.1	\$11.7
Timeliness	93%	96%



GAO's	High Risk Areas	Year Designated High Risk		
High Risk Addressing Governmentwide High-Risk Areas				
	Strategic Human Capital Management	2001		
List	Information Security Weaknesses	1997		
	Ensuring Major Technology Investments Improv			
	FAA Air Traffic Control Modernization	1995		
	IRS Tax Systems Modernization	1995		
	DOD Systems Modernization Efforts	1995		
	Providing Basic Financial Accountability			
	DOD Financial Management	1995		
	Forest Service Financial Management	1999		
	FAA Financial Management	1999		
	IRS Financial Management	1995		
	Reducing Inordinate Program Management Risks			
	Medicare	1990		
	Supplemental Security Income	1997		
	Earned Income Credit Noncompliance	1995		
	Collection of Unpaid Taxes	1990		
	DOD Infrastructure Management	1997		
	DOD Inventory Management	1990		
	U.S. Postal Service Long-Term Outlook and Transf			
	HUD Single-Family Mortgage Insurance and Renta			
	Assistance Programs	1994		
	Student Financial Aid Programs	1990		
	Asset Forfeiture Programs	1990		
	Managing Large Procurement Operations More			
	DOD Weapon Systems Acquisition	1990		
	DOD Contract Management	1992		
	Department of Energy Contract Management	1990		
	NASA Contract Management	1990		



GAO's 2002 Reports

Selected Topics

Food Safety

Performance-Based Budgeting

Military Transformation

School Vouchers

Restructured Energy Markets

Securities Regulation

Election Reform

Information Security

FBI Reorganization

Nursing Homes

Space Station

Homeland Security

Private Pensions

Social Security

Prescription Drugs

Aviation Safety

Welfare Reform

Army Readiness

Water Quality

Nuclear Waste

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Export Controls

Tax Administration

Drug Control



Social Security Reform through Primary Dimensions

Financing Sustainable Solvency

This criterion evaluates the extent to which the proposal achieves sustainable solvency, including how the proposal would affect the economy and the federal budget.

Balancing Adequacy and Equity

This criterion evaluates the balance struck between the twin goals of income adequacy (level and certainty of benefits) and individual equity (rates of return on individual contributions).

Implementing and Administering Reforms

This criterion evaluates how readily such changes could be implemented, administered and explained to the public.



GAO/IGs Comparison 2002 GAO **IGs** Number of entities 58 Reporting lines Congress Agency head/Congress Number of FTEs 9,000 (estimated) 3,200 Budget authority (2002) \$432 million \$1 billion (estimated) Financial benefits (2002) \$37.7 billion \$28 billion (estimated) Selected observations: Agency scope Government-wide scope Vertical focus Horizontal focus Primarily self-initiated Primarily congressionally requested engagements engagements More strategic and longer More tactical and immediate range issues issues More financial audits. More investigations

program evaluations and

Performance/Accountability

Management challenges lists

policy analyses

and High Risk List

29 PAS appointments and 29 agency head appointments



